Community Health Needs Assessment Implementation Strategy Report
2016

Organization Mission
Avera St. Anthony’s Hospital is a not-for-profit hospital licensed for 25 acute care and swing beds located in O'Neill Nebraska. The facility is jointly sponsored by the Benedictine Sisters of the Sacred Heart Monastery located in Yankton, South Dakota, and the Presentation Sisters of the Blessed Virgin Mary of Aberdeen, South Dakota. The sole corporate member of Avera St. Anthony's is Avera Health, a South Dakota corporation, whose board of directors is comprised of sisters from the Benedictine and Presentation orders. Avera St. Anthony’s local Board of Directors has representatives from both orders, in addition to local community members.

Mission
Avera is a health ministry rooted in the Gospel. Our mission is to make a positive impact in the lives and health of persons and communities by providing quality services guided by Christian values.

Vision
Working with its partners, Avera shall provide a quality, cost-effective health ministry, which reflects Gospel values. We shall improve the health care of the people we serve through a regionally integrated network of persons and institutions.

Community Served
As indicated in our vision and mission statements, our facility is driven by our commitment to the health and well-being of the community we serve and the creation of continued services to enhance our vision. The defined community service area of Avera. St. Anthony’s Hospital is Boyd County and Holt County, Nebraska. Specific populations at higher health risk or that have poorer health outcomes were identified in this community as low-income, of Hispanic origin, and the elderly.

Implementation Strategy Process
With the completion of the Community Health Needs Assessment (CHNA) and in conjunction with the North Central District Health Department and the community focus groups, the strategies were prioritized and developed by a core group of hospital administrative and managerial members. The Implementation Strategies were brought before the Hospital Board of Directors for approval and adoption.
**Prioritized List of Significant Health Needs Identified in CHNA**

Through the discussion and consensus voting, the following community health priority areas were finalized:

- **Priority Area 1**: Physical Wellness
- **Priority Area 2**: Mental Wellness
- **Priority Area 3**: Aging Population & Related Issues
- **Priority Area 4**: Substance Abuse

**Significant Health Needs to be Addressed**

In general, the hospital’s core group determined that two broad focus areas would be adequate to cover the major health problems and high-risk behaviors. The identified community health needs led to the creation of the following focus areas specific to Avera St. Anthony’s Hospital:

- Physical Wellness
- Mental Wellness

**Goals:**

1. *Enhance population health through promotion of community assistance initiatives.*
   Avera St. Anthony’s will continue to support programs previously established with known positive impact while promoting alternative volunteer groups to identify the recognized needs of compromised individuals or families.
   It is the intent to work with Ministerial Associations, School Extracurricular/ Governmental/Civic groups and Senior Living organizations to address a demonstrated community need of home assistance.

2. *Improve access to physical/mental wellness activities through partnership with community organizations to maintain and populate programs already in existence.*
   Through collaboration with local entities Avera St. Anthony’s will explore known programs and offer increased input and health-related expertise to encourage and improve participation.

3. *Advance generalizable knowledge by publicizing known activities/resources on local multi-media outlets.*
   Guided by desire for improved accessibility Avera St. Anthony’s will work to streamline community events into a recognizable technological format for public viewing.

Avera St. Anthony’s will commit its resources of staff and funding as necessary.

**Significant Health Needs Not Addressed**

The following health needs/priorities will not be addressed due to either, a relative low priority or, because other facilities or educational entities are addressing the issues:

- Aging Population and Related Issues
- Substance Abuse
A housing and environmental category was eliminated due to the issue being outside the scope of control; this issue is being addressed by other organizations in the community. The access to care, safety, aging population and chronic disease categories were eliminated as stand-alone categories, as they can be addressed through the final priority areas that were chosen.

**Conclusion**
The CHNA Report and Implementation Strategies Report will be accessible via the Avera St. Anthony’s Hospital website avera.org/st-anthonys/ and printed copies made available upon request.
The Strategic Plan and Balanced Scorecard of Avera St. Anthony’s is the foundational document guiding our efforts as this plan is driven by our five Keys of Service Excellence: Ministry; People; Service; Quality and Financial Stewardship. The Strategic Plan will hold Avera St. Anthony’s Hospital accountable to the strategies and measures that are applicable to the community needs and action plan steps. The Strategic Plan is updated on a quarterly basis and results are reported by the Hospital Quality Improvement Director to Department Directors, Medical Staff and Board of Directors.

This report was prepared for the June, 2016 meeting of the Governing Board.

Avera St. Anthony’s Hospital Governing Board Approval:

[Signature]

By Name and Title

06/23/16

Date